Thrive Youth Development Canada
Financial Statements
For the year Ended December 31, 2025

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Independent Auditor's Report

To the Board of Directors and Stakeholders of Thrive Youth Development Canada

Qualified Opinion

We have audited the accompanying financial statements of Thrive Youth Development Canada (the "Foundation", which comprise the statement of financial position as at December 31, 2025, and the statements of operations and changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of matter described in the Basis for Qualified Opinion section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of Thrive Youth Development Canada as at December 31, 2025, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Qualified Opinion

In common with many charitable organizations, the Foundation derives part of its revenue from fundraising activities and donations, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, our verification of these revenues was limited to the amounts recorded in the records of the Foundation. We were unable to determine whether any adjustments might be necessary to revenues, excess of revenues over expenses and cash flows from operations for the year ended December 31, 2025 and December 31, 2024, current assets as at December 31, 2025 and December 31, 2024 and net assets as at December 31, 2025 and December 31, 2024. Our audit opinion on the financial statements for the year ended December 31, 2025 was modified accordingly because of the possible effects of this limitation in scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor’s Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Foundation in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Foundation’s ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Foundation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Foundation’s financial reporting process.

BDO Canada LLP, a Canadian limited liability partnership, is a member of BDO International Limited, a UK company limited by guarantee, and forms part of the international BDO network of independent member firms.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Thrive Youth Development Canada's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Foundation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Foundation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

BDO Canada LLP

Chartered Professional Accountants, Licensed Public Accountants

Barrie, Ontario
June 22, 2026

Thrive Youth Development Canada
Statement of Financial Position

December 31		2025		2024
Assets				
Current				
Cash	$	**306,936**	$	261,935
Accounts receivable		**50,150**		44,275
Prepaid expenses		**10,422**		5,078
		367,508		311,288
Tangible capital assets (Note 2)		**3,897**		4,360
	$	**371,405**	$	315,648
Liabilities and Net Assets				
Current				
Accounts payable and accrued liabilities	$	**17,192**	$	3,836
Government remittances payable		**12,360**		18,423
Deferred revenue (Note 3)		**75,112**		12,899
		104,664		35,158
Contingencies (Note 5)				
Commitments (Note 6)				
Net Assets				
Unrestricted		**54,980**		68,729
Internally restricted contingency fund (Note 4)		**211,761**		211,761
		266,741		280,490
	$	**371,405**	$	315,648

On behalf of the Board:

__________________ Director   __________________ Director

The accompanying notes are an integral part of these financial statements.

Thrive Youth Development Canada
Statement of Operations and Changes in Net Assets

	Unrestricted	Internally restricted Contingency Fund	2025	2024
Revenue				
Donations				
- Corporations	$ 248,578	$ -	$ 248,578	$ 407,478
- Foundations	167,440	-	167,440	252,138
- Individuals (Note 7)	162,848	-	162,848	290,108
Campaigns and events	461,069	-	461,069	434,109
Government grants	12,904	-	12,904	53,696
Other	3,520	-	3,520	6,475
	1,056,359	-	1,056,359	1,444,004
Expenses				
Programs	476,479	-	476,479	672,912
Program advancement	499,323	-	499,323	571,865
Administration	76,039	-	76,039	107,145
Amortization	463	-	463	520
Fundraising and outreach	17,804	-	17,804	5,273
	1,070,108	-	1,070,108	1,357,715
Excess (deficiency) of revenues over expenses	(13,749)	-	(13,749)	86,289
Net Assets, beginning of the year	68,729	211,761	280,490	194,201
Net Assets, end of the year	$ 54,980	$ 211,761	$ 266,741	$ 280,490

The accompanying notes are an integral part of these financial statements.

Thrive Youth Development Canada
Statement of Cash Flows

		2025		2024
Cash flows from operating activities				
Excess (deficiency) of revenues over expenses	**$**	**(13,749)**	$	86,289
Items not affecting cash:				
Amortization of tangible capital assets		**463**		520
		(13,286)		86,809
Changes in non-cash working capital:				
Accounts receivable		**(5,875)**		33,515
Prepaid expenses		**(5,344)**		(1,712)
Accounts payable and accrued liabilities		**13,356**		(26,254)
Deferred revenue		**62,213**		(37,101)
Government remittances payable		**(6,063)**		(8,308)
Net increase in cash		**45,001**		46,949
Cash, beginning of the year		**261,935**		214,986
Cash, end of the year	**$**	**306,936**	$	261,935

The accompanying notes are an integral part of these financial statements.

1. Significant Accounting Policies

Nature and Purpose of Organization

Thrive Youth Development Canada (formerly DAREarts Foundation Inc.) was incorporated under letters patent in the Province of Ontario as a corporation without share capital on December 16, 1996. On April 30, 1997, the Foundation received notification of registration from the Canada Revenue Agency that it had qualified for tax exempt status as a registered charity under paragraph 149(1)(f) of the Income Tax Act. The Foundation issues tax donation receipts, under Registration Number 886917764RR0002.

Effective January 6, 2022, The Foundation received a business licence to operate under the name of Thrive Youth Development Canada. The license expires January 2027.

The Foundation provides arts-based leadership programming for children and youth, with a focus on building confidence, resilience, belonging, self-expression, and positive community engagement.

In order to maintain its status as a charitable organization under the Act, the Foundation must meet certain requirements within the Act. These requirements include annual return filings and fulfilling disbursement requirements.

Basis of Accounting

The financial statements have been prepared using Canadian accounting standards for not-for-profit organizations.

Revenue Recognition

The Foundation follows the deferral method of accounting for contributions.

Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or when amount can be reasonably estimated and collection is reasonably assured. Interest income is recognized as revenue in the year in which it is earned. The unrestricted general operating fund accounts for the foundation's program delivery and administrative activities. This fund reports unrestricted resources.

Deferred revenue represents contributions and grants received for programs in future periods.

1. Significant Accounting Policies (continued)

Financial Instruments

Financial instruments are recorded at fair value at initial recognition.

In subsequent periods, equities traded in an active market and derivatives are reported at fair value, with any change in fair value reported in income. All other financial instruments are reported at cost or amortized cost less impairment. Transaction costs on the acquisition, sale or issue of financial instruments are expensed for those items measured at fair value and charged to the financial instrument for those measured at amortized cost.

Financial assets are tested for impairment when indicators of impairment exist. When a significant change in the expected timing or amount of the future cash flows of the financial asset is identified, the carrying amount of the financial asset is reduced and the amount of the write-down is recognized in net income. A previously recognized impairment loss may be reversed to the extent of the improvement, provided it is not greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized previously, and the amount of the reversal is recognized in net income.

The Foundation's financial instruments comprise of cash, which is recorded at fair value and accounts receivable and accounts payable and accrued liabilities which are recorded at amortized cost.

Donated Materials and Services

The work of the Foundation is dependent on the voluntary services of the community. Since these services are not normally purchased by the Foundation and because of the difficulty in determining their fair value, donated services are not recognized in these financial statements. For the year ended December 31, 2025 the Foundation tracked 662 volunteer hours (2024 - 942 hours).

Contributed materials are recognized in the financial statements when their fair market values are reasonably determinable and when they would normally have been purchased by the Foundation if not donated.

Fair value is defined as the estimated cash outlay that would have been required to purchase the contributed services and material.

Contingency Fund

The Foundation has established an internally restricted contingency fund. The fund will be used to cover against unexpected events, such as losses of income, and large unbudgeted expenses.

1. Significant Accounting Policies (continued)

Tangible Capital Assets

Purchased tangible capital assets are stated at cost less accumulated amortization. Contributed tangible capital assets are recorded at fair value at the date of contribution and are amortized, unless fair value is not determinable in which case contributed tangible capital assets are recorded at nominal value at the date of contribution. Expenditures for repairs and maintenance are expensed as incurred. Betterments that extend the useful life of the tangible capital asset are capitalized.

Construction in progress is not amortized until the tangible capital asset is substantially complete and ready for use.

Amortization based on the estimated useful life of the asset is calculated as follows:

	Method	Rate
Office furniture and equipment	Declining balance	20%
Computer equipment	Declining balance	30-50%

When a tangible capital asset no longer has any long-term service potential to the Thrive Youth Development Canada, the excess of its net carrying amount over any residual value is recognized as an expense in the statement of operations. Any unamortized deferred contribution amount related to the tangible capital asset is recognized in revenue in the statement of operations, provided that all restrictions have been complied with.

When a tangible capital asset is disposed of, the difference between the net proceeds on disposition and the net carrying amount is recognized in the statement of operations. Any unamortized deferred contribution amount related to the tangible capital asset disposed of is recognized in revenue in the statement of operations, provided that all restrictions have been complied with.

Use of Estimates

The preparation of financial statements in accordance with Canadian accounting standards for not-for-profit organizations requires management to make estimates that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenditures during the reporting period. The principal estimates used in the preparation of these financial statements are estimates for accrued liabilities, valuation of inventory and the useful life and valuation of property, plant and equipment. Actual results could differ from management's best estimates as additional information becomes available in the future.

2. Tangible Capital Assets

	2025		2024	
	Cost	**Accumulated Amortization**	Cost	Accumulated Amortization
Office furniture and equipment	**$ 25,706**	**$ 23,897**	$ 25,706	$ 23,732
Computer equipment	**37,348**	**35,260**	37,348	34,962
	63,054	**59,157**	63,054	58,694
		$ 3,897		$ 4,360

3. Deferred Revenue

Deferred contributions represent unspent resources externally restricted for research purposes and restricted operating funding received in the current period that is related to expenses of a subsequent period. Changes in the deferred contributions balance are as follows:

	2025	2024
Beginning balance	**$ 12,899**	$ 50,000
Add: amounts received related to subsequent period	**75,112**	12,899
Less: amounts recognized as revenue in the year	**(12,899)**	(50,000)
Ending balance	**$ 75,112**	$ 12,899

4. Internally Restricted Contingency Fund

	2025	2024
Opening balance	**$ 211,761**	$ 125,472
Transfers	**-**	86,289
Closing balance	**$ 211,761**	$ 211,761

December 31, 2025

5. Contingencies

The DAREarts Arts Endowment Fund was established in 2001 under a government matching AEF program - a program of the Ministry of Tourism, Culture and Sport. The terms of the program stipulate that the fund is a long-term endowment fund to be held in perpetuity and cannot be liquidated. Each year the Ontario Arts Foundation board of directors will review the investment performance of the funds and determine an approximate distribution of income. Distribution from the fund for the year ended 2025 was $3,940 (2024 - $3,638). The market value of the Endowment at December 31, 2025 was $79,499 (2024 - $80,963) These amounts have not been reflected in the financial statements as payment of funds is directed by the Ontario Arts Foundation.

6. Commitments

During the year, the Foundation entered into an agreement for office rental. The amounts owing over the next three years are as follows:

2026	$	**12,880**
2027		**13,138**
2028		**13,400**

7. Related Party Transactions

During the year ended December 31, 2025, the Foundation received approximately $76,664 (2024 - $169,926) in donations from its employees and members of the Board of Directors.

Related party transactions are measured at their exchange amount. Exchange amount is the amount of consideration paid or received as established and agreed to by related parties.

8. Financial Instruments

Credit risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The Thrive Youth Development Canada is exposed to credit risk resulting from the possibility that a customer or counterparty to a financial instrument defaults on their financial obligations; if there is a concentration of transactions carried out with the same counterparty; or of financial obligations which have similar economic characteristics such that they could be similarly affected by changes in economic conditions. The Thrive Youth Development Canada's financial instruments that are exposed to concentrations of credit risk relate primarily to its accounts and contributions receivable.

The Thrive Youth Development Canada is also exposed to credit risk arising from all of its bank accounts being held at one financial institution.

There have not been any changes in the risk from the prior year.

8. Financial Instruments (continued)

Liquidity risk

Liquidity risk is the risk that the Thrive Youth Development Canada will encounter difficulty in meeting its obligations associated with financial liabilities. Liquidity risk includes the risk that, as a result of operational liquidity requirements, the Thrive Youth Development Canada will not have sufficient funds to settle a transaction on the due date; will be forced to sell financial assets at a value, which is less than what they are worth; or may be unable to settle or recover a financial asset. The Thrive Youth Development Canada is exposed to this risk mainly in respect of its accounts payable.

The Thrive Youth Development Canada's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient cash flows to fund its operations and to meet its liabilities when due, under both normal and stressed conditions.

There have not been any changes in the risk from the prior year.

Currency risk

Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. For the year ended December 31, 2025 approximately 3% (2024 - 2%) of the Foundation's sales are in a foreign currency. Consequently, some assets are exposed to foreign exchange fluctuations.

The Foundation considers this risk to be acceptable and therefore does not hedge its foreign exchange rate risks.

There have not been any changes in the risk from the prior year.

9. Comparative Figures

Certain comparative amounts have been transferred to conform to the presentation of the 2025 financial statements.